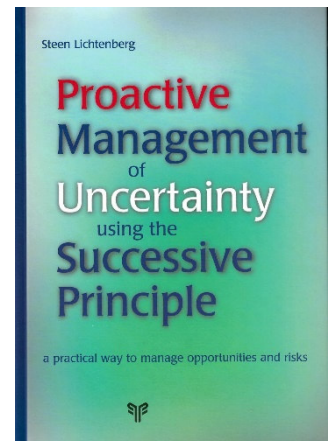


The Successive Handbook:

Proactive Management of Uncertainty Using the Successive Principle

By Dr. Tech Steen Lichtenberg

Errata, May 2025



Where:	Correction of	Was
Figure 4.9 p98:	Mean 6a: Must be -3.4	(was -3.6)
Figure 4.11 p101:	Item A: Must be 0/5/10	(was 10/5/10)
Figure 4.13 p104:	Item E: M must be 0,19	(was 0,39)
Figure 4.17 p108:	1.-6. Updated values = 6270	(was 6670)
Figure 4.18 p109:	Item 7.1: Must be -15/5/25	(was 15/5/25)
Figure 4.18 p109:	Item 8.3: Mean must be 8	(was 10)
Figure 4.18 p109:	Total of 8.1-8.3 muste be -8	(was -12)

Page 141, section 2:	Must be ...£6.6m, see figure 5.9	(was 5.8)
Page 142 undertable:	Must bed “at the highest”	(was at the lowest)
Figure 5.11 p 144:	Added Grand Total	(was not there)

Figure 6.4 p156:	Item 50: R = 100	(was 40)
Figure 6.4 p156:	Item 60: P = 81	(was 40)
Page 162 first section:	“The fourth,,,”	(was The third)
Figure 6.12 p163:	Item C: P = 880	(was 841)
Figure 6.13 p164:	Item 30. A corrected	
Figure 6.15 p166:	Item H: P = 36	(was 6)

Figure 7.2 p187:	Does not show the discounted figures (updated in the PDF)	
Figure 7.3 p179:	Next year. Discounted value	Typo corrected
Figure 7.7 p182:	Minor ‘corrections’ of P	

Figure 8.19 p 218:	Number of bars in Gantt chart to 9	(was 10)
Figure 8.24 p225:	Reference to (Figure 8.4.5) removed	(was not valid)
Figure 8.25 p225:	Reference to (Figure 8.3.9) removed	(was not valid)

Page 252:	(deleted)	(was: ‘No specimen solution can be given.’)

Figure 10.3 p261:	Figures are updated with colors in the E-book version	
Figure 10.7 p268:	Figures are updated with colors in the E-book version	

Figure 10.8 p277: A row 8 is missing from Steen’s original text

8. Analysis-related uncertainty The data material Any remaining evaluation biases Any remaining statistical dependencies Omissions/duplication	The data material available is assumed to be basically correct. It stems from a theatre building complex as well as from recent office buildings in the same area. Evaluations are assumed to be neutral. No remaining dependencies or omissions are considered.	Dual-sided uncertainties exist from any remaining dependencies, evaluation biases, omissions etc. as well as from any biases in the original data material.
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Figure 10.27. Some reference number to be corrected according to Figure 10.26:
“Corrections for” (was “1.2 Corrections for”)
1.3 to 1.2 | 1.4 to 1.1 | 1.5 to 1.4 (the numbers was indexed wrongly)

Figure 10.28 p. 306. The figure shows the not discounted value. The original text claims discounted, and here correct.

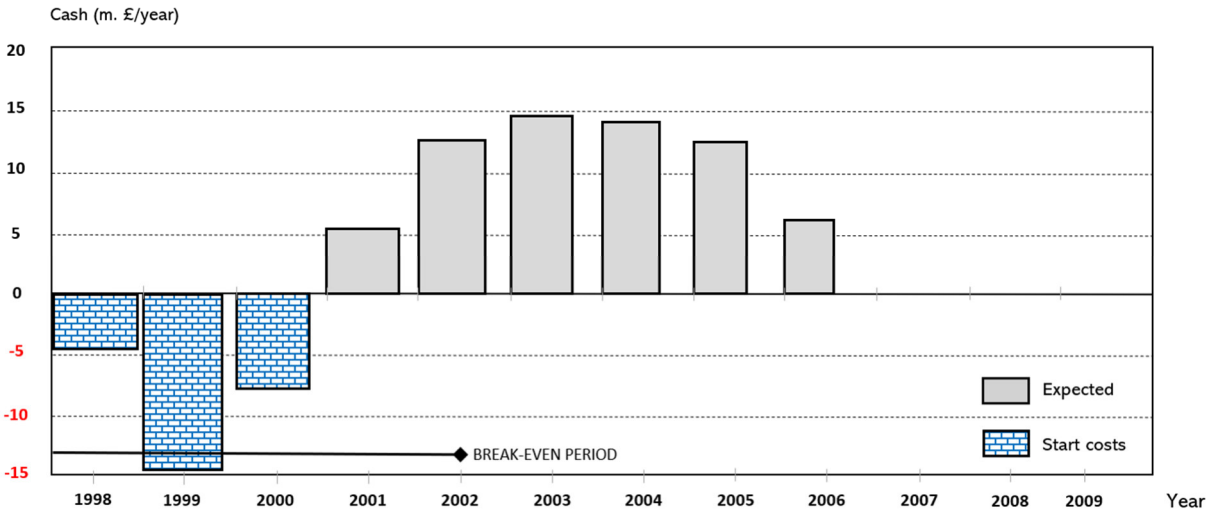


Figure 10.29 p. 306

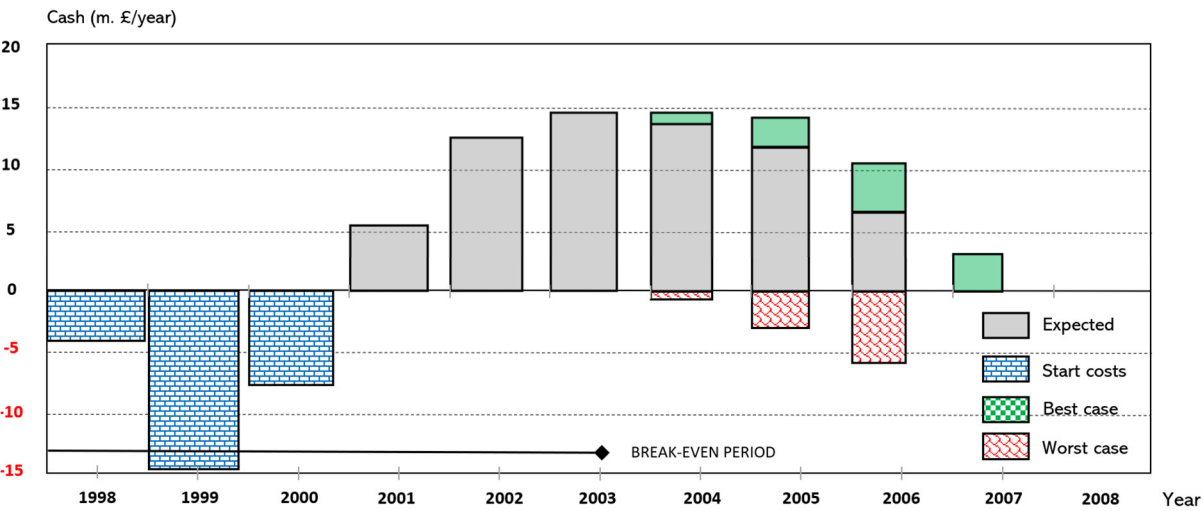


Figure 10.33 p. 308. The years are corrected below, Further, 0.520 and 0.561 moved into correct cell.

Period	Factor	Net value			Net present value		
		max.	Basic	Optimistic	max.	Basic	Optimistic
1999	0,962	0	-3,9	0,0	0,0	-3,8	0,0
2000	0,891	-1	-14,4	0,0	-0,9	-12,8	0,0
2001	0,825	-4	-7,1	0,0	-3,3	-5,9	0,0
2002	0,764	-6	5,6	0,0	-4,6	4,3	0,0
2003	0,707	-5	12,4	0,0	-3,5	8,8	0,0
2004	0,655	-3	14,5	0,0	-2,0	9,5	0,0
2005	0,606	-2	13,6	1,0	-1,2	8,2	0,6
2006	0,561	0	6,9	2,5	0,0	3,6	1,4
2007	0,520	-1	11,7	4,0	-0,6	6,6	2,1
2008	0,481	0	0,0	3,0	0,0	0,0	1,4
2009	0,446	0	0,0	0,0	0,0	0,0	0,0
2010	0,413	0	0,0	0,0	0,0	0,0	0,0
		-22,0	39,3	10,5	-16,1	18,5	5,5

Figure 10.34 p. 309. The correct diagram is shown below.

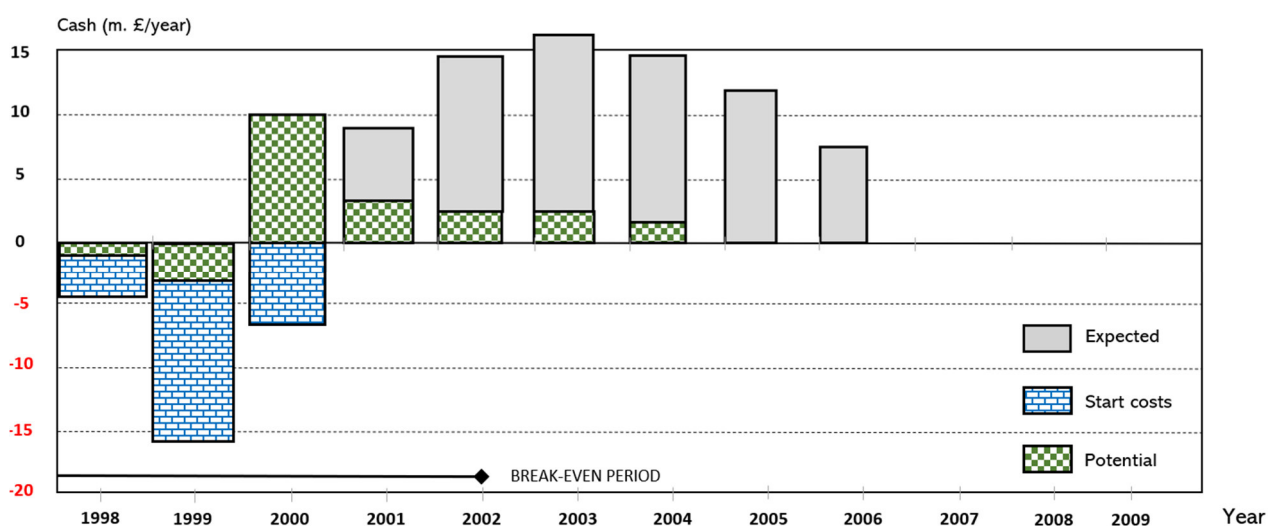


Figure 10.40, p133. Some reference number to be corrected according to Figure 10.26:

- 1.1 to 1.4
- 1.2 to 1.3
- 1.4 to 1.5
- 1.5 to 1.6

(See figure 10.30) -> (see figure 10.39)

Additions in the E-book version:

- Selected references: Some Supplementary References (2024) p326
- Index list
- Some figures updated with colors for enhancing the messages

Updated 2nd edition

The handbook "Proactive Management of Uncertainty using the Successive Principle" can be bought:

- as an E-book at <https://molio.dk/produkter/boger/bogkategorier/okonomi-og-kalkulation>
- as a hard copy at www.compilot.dk

The Danish version is also available at Molio and in Hard Copy via www.compilot.dk

Sweedish book

A Swedish book *SUCCESSIVPRINCIPPEN – an handbook* is available.

We recommend the book for getting more into practical use of the Successive Principle.

By Henrik Erdalen and Thomas Lillskogen
Forlag: Svensk Byggtjänst



Additional inspiration can be found on two YouTube channels:

‘Risk management & EBIT Styring’

Most videos are subtitled and can be auto translated by YouTube to many languages

YouTube | Mail@Compilot.dk

Videos are subtitled – and can be autotranslated to English and Icelandic.

Risk Management & EBIT Styring
40 abonnenter

TILPAS KANAL ADMINISTRER VIDEOER

START VIDEOER PLAYLISTER KANALER DISKUSSIONER OM

TIDLIG KVALITETSSIKRING - FIND DE 10 VIGTIGSTE BLANDT 1000

BREDSPEKTREDE ANALYSEGRUPPER - KOM HELE...

TIDLIGE USIKKERHEDSANALYSER - PROCESSEN

TIDLIG KVALITETSSIKRING - VÆLG ROBUSTHED MED S-KURVEN

ROBUSTE BUDGETTER & PLANER - INTRODUKTION TIL EN METODE

INTERVIEW: TEKNISK DIREKTØR LEIF LINDBERG - SUCCESSIV...

Interview: Professor Ole Johnny Klakegg, NTNU, Norge om...

EARLY UNCERTAINTY ANALYSIS OF PLANS - ROBUST PLANS

COMPILOT - Netværk med stærke kompetencer og erfaringer

TIDLIG KVALITETSSIKRING: FORSKELLEGE ROLLER &...

ROBUSTE BYGGEPROJEKTER - TIDLIG KVALITETSSIKRING

ROBUSTE BYGGEPROJEKTER - TIDLIG KVALITETSSIKRING - ROBUSTE PLANER

Successiv Principet interview: Virksomhedssejer Thomas Kingo...

INTERVIEW: SENIOR MANAGER RYAN SCHNIPPER, SUCCESSIV...

BUDGETRESERVER: KLAR, PARAT, START

APPETIZER: TIDLIG KVALITETSSIKRING AF BUDGETT...

GRATIS WEBINAR: ROBUSTE BUDGETTER & UNKNOWN...

ESTIMER DET UFORUDSEELIGE - KOM TÆTTERE PÅ VIRKELIGHEDEN

EFFEKTIVE RISK ANALYSE WORKSHOPS - RAM REGISTERET

INTERVIEW: CEO KLAUS BJØRNESTAD - SUCCESSIV...

The Successiv Principet. Interview Jeremy Fitton, CEO, Skyflitter.Eu

There is e.g., a serie explaining some of the most important elements in the method. Other videos explain the method in more details.

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